Exhibit A
To Registration Statement
Under the Foreign Agents Reg

OMB No. 1105-0003 Approval Expires Oct. 31, 1986

Under the Foreign Agents Registration Act of 1938, as amended

Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. 1. Name and address of registrant 2. Registration No. Burson-Marsteller 1850 M Street, 3. Name of foreign principal 4. Principal address of foreign principal Department of Industry, Technology and Ra 1 Treasury Place (DITR) State of Victoria, Austr ilbourne, Australia 5. Indicate whether your foreign principal is one of the following type. ☐ Foreign government ☐ Foreign political party ☐ Foreign or ☐ domestic organization: If either, check one of the following: ☐ Partnership □ Committee ☐ Corporation □ Voluntary group □ Association □ Other (specify) _ ☐ Individual—State his nationality_ 6. If the foreign principal is a foreign government, state: a) Branch or agency represented by the registrant. Department of Industry, Technology and b) Name and title of official with whom registrant deal **3.000 areas** Monorable Robert Allen Jolly, Treasurer, State of Victoria 7. If the foreign principal is a foreign political party, state: a) Principal address b) Name and title of official with whom the registrant deals. c) Principal aim 8. If the foreign principal is not a foreign government or a foreign political party a) State the nature of the business or activity of this foreign principal

b) Is this foreign principal	
Owned by a foreign government, foreign political party, or other foreign principal	No □
Directed by a foreign government, foreign political party, or other foreign principal Yes	No □
Controlled by a foreign government, foreign political party, or other foreign principal	No □
Financed by a foreign government, foreign political party, or other foreign principal Yes	No □
Subsidized in whole by a foreign government, foreign political party, or other foreign principal Yes	No □
Subsidized in part by a foreign government, foreign political party, or other foreign principal Yes	No □
9. Explain fully all items answered "Yes" in Item 8(b). (If additional space is needed, a full insert page may be used.)	
10. If the foreign principal is an organization and is not owned or controlled by a foreign government, foreign political party foreign principal, state who owns and controls it.	or other

Date of Exhibit A

August 7, 1989

Name and Title Timothy Brosnahan, EVP General Manager Signature

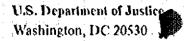


Exhibit B To Registration Statement Under the Foreign Agents Registration Act of 1938, as amended

OMB No. 1105-0007

INSTRUCTIONS: A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements; or, where no contract exists, a full statement of all the circumstances, by reason of which the registrant is acting as an agent of a foreign principal. This form shall be filed in duplicate for each foreign principal named in the registration statement and must be signed by or on behalf of the registrant.

Name of Registrant

Name of Foreign Principal

Burson-Marsteller

Dopt. of Industry, Technology & Resources State of Victoria, Australia

Check Appropriate Boxes:

- 1. The agreement between the registrant and the above-named foreign principal is a formal written contract. If this box is checked, attach two copies of the contract to this exhibit.
- 2. Il There is no formal written contract between the registrant and foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach two copies of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.
- 3. [1] The agreement or understanding between the registrant and foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and the expenses, if any, to be received.

4. Describe fully the nature and method of performance of the above indicated agreement or understanding.

B-M will develop and conduct an international marketing campaign to attract increased investment to Victoria with B-M to handle public relations, marketing and advertising requirements in Asia, Europe and North America.

5. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the above foreign principal.

basic public relations activities in support of economic development including establishment of a news bureau to facilitate the news flow from Department of Industry, Technology & Resources via releases, interviews, newsletters, videotape and film, basic press relations, including media tours to Victoria. In addition to facilitating the flow of information from DITR to U.B. audiences, the agency will counsel and provide logistical support for possible DITR participation in trade shows and industry speaker opportunities, and produce for Victoria whatever promotional materials might be necessary to the task.

6. Will the activities on behalf of the above foreign principal include political activities as defined in Section 1(o) of the Act?1 No. Yes D

If yes, describe all such political activities indicating, among other things, the relations, interests or policies to be influenced together with the means to be employed to achieve this purpose.

Date of Exhibit B

August 7, 1989

Name and Title

Signature

Plmothy Brosnahan EVP and General Henager

Political activity as defined in Section 1(a) of the Act means the dissemination of political propaganda and any other activity which the person engiging therein believes will, or which he intends to prevail upon. indoctrinate, convert, induce, persuade, or in any other way influence any agency or official of the Government of the United States of any section of the public within the United States with reference to formulating adopting, or changing the doffing or foreign policies of the United States or with reference to the political or public interests, policies, or relation of a foreign country or a foreign formulating adopting, or changing the don gic or foreign policies of the United States or with reference to the political or public injerests, policies, or relations political party.

THIS AGREEMENT is made the

is made the theth

day of

March 1989 between :

BURSON-MARSTELLER PTY.LTD. ("B-M") whose registered office is at level 23 A.G.L. Building 111 Pacific Highway North Sydney in the State of New South Wales and THE HONOURABLE ROBERT ALLEN JOLLY, Treasurer for and on behalf of the STATE OF VICTORIA of 1 Treasury Place, Melbourne ("the State").

WHEREAS

- A. The State has sought tenders for the development and conduct of an international marketing campaign ("the campaign") to attract increased investment to Victoria.
- B. B-M was the successful tenderer and has agreed to develop and conduct the campaign on the terms and conditions contained herein.

IT IS HEREBY AGREED AS FOLLOWS:

- Interpretation and Definitions
 - 1.1 In this Agreement "the B-M network" means all or any of the
 associated or subsidiary companies of BursonMarsteller International Inc. and BursonMarsteller an unincorporated division of Young
 and Rubicam LP.
 - 1.2 "B-M Office" means the headquarters of B-M in each of the countries listed in Schedule A hereto.
 - 1.3 The headings in the agreement are for convenience only and have no legal significance.
 - This agreement constitutes the entire agreement between the State and B-M with respect to all matters referred to herein and no variations shall be walld unless.

- 1.5 This agreement shall be governed by the law of Victoria.
- 1.6 All monetary sums are in Australian dollars except where otherwise indicated.

2. Appointment

- The State hereby appoints B-M to handle its public relations, marketing and advertising requirements in Asia Europe and North America for the purposes of the campaign using the B-M network.
- B-M may with the prior written permission of the State, use such other agencies as it considers necessary to assist in the campaign provided that the State shall have the right to require B-M to cease using a particular agency at any time.
- B-M shall co-operate in all reasonable respects with any consultants or suppliers of goods or services with whom the State may have contracts or which the State may specify from time to time.

3. Representatives

- 3.1 The State hereby appoints the Honourable Robert Allen Jolly or his delegate, as the State's Representative with whom B-M or its Representative is to consult at all times and whose instructions, requests and decisions shall be binding upon the State as to all matters pertaining to this Agreement.
- B-M appoints Mr William Noonan or his delegate as the Representative of B-M with whom the State or the State's Representative or Representatives is to consult at all times and whose decisions shall be binding upon B-M as to all matters pertaining to this Agreement.

4. <u>Term</u>

This agreement shall commence on the date hereof and remain in force for a period of two years unless earlier determined in accordance with the provisions hereof.

5. Scope of work

- The parties hereby agree that the campaign to attract increased investment to Victoria shall be undertaken within the services of the global strategy specified in Schedule C.
- For the purpose of implementing the global strategy B-M shall within six weeks of the date of this Agreement prepare and submit to the State a comprehensive and co-ordinated program for the first year of this Agreement, for the geographic regions of North America, Asia and Europe.
- B-M shall before the expiration of twelve months from the date of this Agreement prepare and submit to the State a further comprehensive and co-ordinated program for the second year of this Agreement.
- A program shall include, but shall not be limited to, media communications, advertising, exhibitions, promotional literature, videos, films, promotional tours and visits.
- 5.5 The State shall approve of proposed programs (or each part thereof) before B-M carries them out.
- 5.6 Either party may at the end of each quarter confer with the other party in order to review a program. Any changes to a program desired by one party may be made with the consent of the other party.

6. Budget

*

6.1 The State proposes to spend an amount not

- 6.2 The budget for the expenditure of \$8,985,000.00 is more particularly described in Schedule B to this Agreement.
- At the end of each quarter expenditure on the campaign in each geographic location shall be reconciled with the budget. Any over or under expenditure shall be carried forward to the next quarter.
- 6.4 B-M agrees with the State that total expenditure for the campaign shall not exceed the sum of \$8,985,000.00.

7. Remuneration of B-M

- 7.1 B-M shall be remunerated for its according to the amount of time spent on State business calculated at the executive secretarial hourly rates for the countries involved, provided for in Schedule A. rates specified in Schedule A are applicable until 1 January 1990 when B-M shall submit a revised schedule of rates which shall, subject State's agreement, the apply for remainder of the term of the Agreement.
- 7.2 During the period of notice of termination pursuant to Clause 17.1 remuneration of B-M shall be based on time worked on the campaign plus out of pocket expenses.

8. Expenses

- Advertising media charges shall be charged at the net cost to B-M after deducting all commissions allowed either directly by the media, or by specialist media buying services.
- 8.2 Advertising production and other bought-out services including press release production, design, artwork, photography, origination, printing, audio-visual, film and video

- In-house art charges, whether for work executed by the B-M network staff or by resident freelance artists shall be charged at appropriate hourly rates specified in Schedule A.
- A charge of 3% of the monthly consultancy fee 8.4 invoiced pursuant to clause 7.1 above shall be made to cover general administration costs on the account and B-M shall also charge the actual cost, being the charge from any outside supplier and any internal cost involved in providing the service, of all travel, hotel and reasonable entertaining costs incurred by staff working on State business. long distance telephone calls, telexes, fax, Photocopies, word-processing, deliveries, postage, freight and press cutting services.

9. <u>Authorisation for work</u>

No expenditure in excess of \$10,000.00 or its equivalent in foreign currency shall be committed with an outside supplier without the prior written approval of the State, except for the normal administrative costs of running the account. Specific jobs shall be estimated in advance, and shall not be executed until approved in writing by the State. Where goods are being purchased or services provided for the State, B-M shall where possible obtain three competitive tenders/quotations for submission to the State.

10. Invoicing

B-M shall each month provide a consolidated invoice for its remuneration to the State expressed in the currencies of the countries in which work has been undertaken during the previous month. The consolidated invoice shall indicate detailed charges for each B-M office

- 10.2 The State shall pay B-M at Melbourne in the foreign currencies expressed in B-M invoices.
- 10.3 All invoices are payable within 30 days of receipt of the invoice by the State.
- In the event of a query or dispute in relation to an item or items appearing in an invoice the State shall pay such items that are not queried or disputed within 30 days. The resolution of any query by the State shall be taken up with the B-M co-ordinating executive in Melbourne.

11. Taxation

B-M shall where possible avoid incurring irrecoverable taxation charges anywhere in the world. Where this proves impossible, the State accepts that such charges may be passed on to them as part of the costs of the campaign.

12. <u>Client contact</u>

- 12.1 Each B-M office shall submit a monthly report to the State copied as appropriate to local offices.
- 12.2 All meetings and telephone calls between the State and B-M network staff shall be subject to a contact report minuting the discussion and any decisions made. This shall be issued by B-M and shall be deemed to have approval unless B-M is otherwise notified within five business days.

13. Confidence

B-M shall not and shall procure that any agency body or person with whom it contracts shall not either during the term of this Agreement or thereafter disclose without the prior written consent of the State any confidential or official information it may acquire as a result of its appointment under this contract

B-M may, however, use any general marketing or public relations expertise which it gains in the course of its appointment PROVIDED THAT the use of such general marketing or public relations expertise shall not harm the campaign of the State.

14. Ownership and Copyright

- Any and all creative work, such as written press releases, artwork, programs, articles, photographs, and other such material becomes the property of the State on payment of the relevant invoice from B-M.
- 14.2 All documents supplied to B-M pursuant to this Agreement shall remain the property of the State and shall be returned by B-M to the State's Representative upon termination or completion of the Agreement.
- 14.3 The documents supplied to B-N pursuant to this Agreement shall not without the prior approval of the State's Representative be used, copied or reproduced for any purpose other than for the execution of the campaign.
- 14.4 The copyright in any documents developed or produced by B-M or its agents pursuant to this agreement shall pass to the State.
- 15. B-M is engaged hereunder as an independent contractor and nothing in this agreement shall be deemed to constitute B-M as an agent or employee of the State and B-M shall not have any authority to incur and shall not incur any obligation on behalf of the State except with the express written instructions of the State.

16. Codes of Practice

B-M shall conform to the relevant codes of practice and procedure for the advertising and public relations

behalf of the State are legal, decent, honest and truthful. The State agrees that in order to satisfy the requirements of any such code or statutory obligations it shall supply B-M without unreasonable delay objective factual evidence if so requested to support any claims which the State may wish B-M to make on its behalf. The State shall also inform B-M if it considers that any claim made in any copy submitted by B-M to the State for approval is incorrect or misleading. B-M shall require all agencies with whom it shall contract to observe the provisions of this clause.

17. Termination

- 17.1 This Agreement may be terminated by either party on the giving of three months notice to the other party without either party being entitled to compensation.
- 17.2 Where it is alleged that a party is in breach of this Agreement the other party may by notice in writing served on the defaulting party specify the alleged breach and may require that it be rectified within 14 days after service of the notice.
- 17.3 In the event that the defaulting party does not serve notice of arbitration within the 14 day period and fails to rectify the alleged breach specified in the notice of breach within the 14 day period the other party may -
 - 17.3.1 Terminate this Agreement forthwith by notice in writing to the defaulting party;
 - 17.3.2 Recover from the defaulting party any reasonable loss or damages sustained as a direct consequence of the breach or breaches by the defaulting party.

concerning this Agreement or the construction, meaning or operation or effect thereof or of any clause therein or as to the rights, duties or liabilities of the parties arising out of or in relation thereto or as to the amount of general damages suffered by the parties for a breach of warranty, shall be referred to a single arbitrator to be agreed upon by the parties hereto and in default of agreement an arbitrator to be chosen by the President for the time being of the Law Institute of Victoria and otherwise in accordance with and subject to the provisions of the Commercial Arbitration Act 1984 of the State of Victoria or any Statutory modification or re-enactments thereof for the time being in force. The award made by the said arbitrator shall be final and binding on the parties hereto and no party shall be entitled to commence or maintain any action upon any such dispute or difference until such matters shall have been referred or determined as hereinbefore provided and then only for the amount of relief to which the arbitrator, by his award, finds a party is entitled and the cost the submission, reference or award shall be in the discretion of the arbitrator.

19. Notices

All notices, instructions, approvals and requests from one party to the other required or permitted under this Agreement shall be in writing and shall be given by being delivered to the State's Representative or the B-M's Representative or by being sent:

to Department of Industry Technology & Resources
228 Victoria Parade East Melbourne

FAX: 419 0770

to Burson-Marsteller Pty Ltd
11 Queens Road Melbourne
FAX: 267 8937

or such other address as either of the parties shall designate in writing to the other from time to time, either in relation to all or any particular class of matters.

In Witness Whereof the parties have executed this Agreement the day and the year first above written.

The Common Seal of BURSON MARSTELLER PTY.LTD. was hereunto affixed in accordance with its Articles of Association in the presence of:

Michael & Maria

Signed by the Honourable ROBERT ALLEN JOLLY in the presence of:

Director

SCHEDULE A

SCHEDULE OF BURSON-MARSTELLER INTERNATIONAL HOURLY BILLING RATES

TOKYO, JAPAN	YEN
PRESIDENT	40,000
EXECUTIVE VICE PRESIDENT	38,000
DIRECTOR, CLIENT SERVICES	35,000
ACCOUNT SUPERVISOR	25,000
ACCOUNT EXECUTIVE	20,000
ASSISTANT ACCOUNT EXECUTIVE	14,000
SECRETARIAL	6,000
HONG KONG	н д \$
ASST ACCOUNT EXECUTIVE/TRAINEE	450
ACCOUNT EXECUTIVE	500
SENIOR ACCOUNT EXECUTIVE	600
ACCOUNT SUPERVISOR	700
GROUP MANAGER	975
CLIENT SERVICES DIRECTOR/	
MANAGING DIRECTOR	1,300
REGIONAL CEO	1,400
KOREA	HON
PRESIDENT	122,400
GENERAL MANAGER	102,000
ACCOUNT SUPERVISOR	81,600
SENIOR ACCOUNT EXECUTIVE	68,000
ACCOUNT EXECUTIVE	54,400
ASSISTANT ACCOUNT EXECUTIVE	47,600
ACCOUNT COORDINATOR	37,400
NEW YORK, USA	U8\$
PRESIDENT	350
UNIT MANAGER	300
RESEARCH DIRECTOR	275
SENIOR CONSULTANT	225
CLIENT SERVICES MANAGER	165
ACCOUNT SUPERVISOR	135
SENIOR ACCOUNT EXECUTIVE	120
ACCOUNT EXECUTIVE	100
ASSISTANT ACCOUNT EXECUTIVE	75
AR	65

DM

370

FRANKFURT, WEST GERMANY

GENERAL MANAGER

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ACCOUNT EXECUTIVE 60 ASSISTANT ACCOUNT EXECUTIVE 50 SECRETARY 30 MILAN, ITALY US\$ GENERAL MANAGER 200 SUPERVISOR 173 SENIOR ACCOUNT EXECUTIVE 135 ACCOUNT EXECUTIVE 100 ASSISTANT ACCOUNT EXECUTIVE 60 SECRETARY 50 PARIS, FRANCE FF PRESIDENT 1,000 GROUP MANAGER 800 CLIENT SERVICES MANAGER 800 CLIENT SERVICES MANAGER 800 CLIENT SERVICES MANAGER 800 ACCOUNT EXECUTIVE 500 ACCOUNT EXECUTIVE 500 ACCOUNT EXECUTIVE 500 SECRETARY 200 SPAIN US\$ GENERAL MANAGER 185 GENERAL MANAGER 185 GROUP MANAGER 150 ACCOUNT SUPERVISOR 155 ACCOUNT SUPERVISOR 155 ACCOUNT EXECUTIVE 95 MELBOURNE, AUSTRALIA A\$		
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RESEARCH COORDINATOR PRODUCTION COORDINATOR SECRETARY SPAIN SPAIN GENERAL MANAGER GROUP MANAGER ACCOUNT SUPERVISOR ACCOUNT EXECUTIVE ASSISTANT ACCOUNT EXECUTIVE MELBOURNE, AUSTRALIA MANAGER, FINANCIAL COMMUNICATIONS		•
PRODUCTION COORDINATOR SECRETARY SPAIN SPAIN GENERAL MANAGER GROUP MANAGER ACCOUNT SUPERVISOR ACCOUNT SUPERVISOR ACCOUNT EXECUTIVE ASSISTANT ACCOUNT EXECUTIVE MELBOURNE, AUSTRALIA MANAGER, FINANCIAL COMMUNICATIONS	RESEARCH COODDIAN AND	500
SECRETARY SPAIN SPAIN GENERAL MANAGER GROUP MANAGER ACCOUNT SUPERVISOR ACCOUNT SUPERVISOR ACCOUNT EXECUTIVE ASSISTANT ACCOUNT EXECUTIVE MELBOURNE, AUSTRALIA MANAGER, FINANCIAL COMMUNICATIONS	PROMICATON COORDINATOR	
SPAIN GENERAL MANAGER GROUP MANAGER ACCOUNT SUPERVISOR ACCOUNT EXECUTIVE ASSISTANT ACCOUNT EXECUTIVE MELBOURNE, AUSTRALIA MANAGER, FINANCIAL COMMUNICATIONS	CECDEAFOA COOKDINAJOK	
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GROUP MANAGER ACCOUNT SUPERVISOR ACCOUNT EXECUTIVE ASSISTANT ACCOUNT EXECUTIVE MELBOURNE, AUSTRALIA MANAGER, FINANCIAL COMMUNICATIONS	SPAIN	USS
GROUP MANAGER ACCOUNT SUPERVISOR ACCOUNT EXECUTIVE ASSISTANT ACCOUNT EXECUTIVE MELBOURNE, AUSTRALIA MANAGER, FINANCIAL COMMUNICATIONS		100
ACCOUNT SUPERVISOR ACCOUNT EXECUTIVE ASSISTANT ACCOUNT EXECUTIVE MELBOURNE, AUSTRALIA MANAGER, FINANCIAL COMMUNICATIONS	GROUP MANAGER	
ACCOUNT EXECUTIVE 105 ASSISTANT ACCOUNT EXECUTIVE 95 MELBOURNE, AUSTRALIA A8 MANAGER, FINANCIAL COMMUNICATIONS		
ASSISTANT ACCOUNT EXECUTIVE 95 MELBOURNE, AUSTRALIA MANAGER, FINANCIAL COMMUNICATIONS		-
MELBOURNE, AUSTRALIA MANAGER, FINANCIAL COMMUNICATIONS 100	ASSISTANT ACCOUNT EXECUTIVE	
MANAGER, FINANCIAL COMMUNICATIONS		75
MANAGER, FINANCIAL COMMUNICATIONS 180 MANAGER, CORPORATE SERVICES 160	MILLBOURNE, AUSTRALIA	As
MANAGER, CORPORATE SERVICES	MANAGER, FINANCIAL COMMUNICATIONS	120
	MANAGER, CORPORATE SERVICES	

SCHEDULE B

	WORLDW	IDE BUDGET S	WORLDWIDE BUDGET SUMMARY - TEAR ONE	UR ONE	-	
-	Mi	No.America	Asia	Melbourne	Trt81	
ram Development	330,000	350,000	320,000	300,000	1.390.000	
neetno d	395,000	600,000	360,000	200,000	1.555.000	
138E 20	125,000	115,000	160,000		450,000	
relaing	170,000	275,000	100,000		12 000 12 000	
nars/Events	230,000	175,000	350,000		7. TH. 000	
Totals:	1,250,000	1,515,000	1,290,000	500,000	.,555,000	
	WORLDWI	DE BUDGET SE	WORLDWIDE BUDGET SUMMARY - YEAR TWO	R. TWO		
	Europe	No.America	Asia	Melbourne	Cotal	
am Development	100,000	150,000	210,000	50.000	510.000	
ne-17	395,000	600,000	360,000	200,000	3,555,000	
t Mess	200,000	375,000	140,000	• • • • • • • • • • • • • • • • • • •	775 000	'
tising	125,000	225,000	80,000		000 054	
aro/Events	345.000	525,000	350,000		1.220.000	
Totals:	1,165,000	1,875,000	1,140,000	250,000	30,000	